



Pipeline of Twinning projects

Update: July 2022



Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
IPA	Albania	Support to the School of Magistrates	Improvement of the initial and continuous professional training, the scientific research and publication capacities in the School of Magistrates	School of Magistrates of Albania	1.000.000,00	Q4 2022
		Institution building of the Ministry of Education, Sports and Youth and of the National Agency for Science Research and Innovation (NASRI)	To strengthen the capacities of the National Agency for Scientific Research and Innovation and other institutions that relate to scientific research and to address the inadequacies in the transposition and implementation of the acquis related to scientific research and innovation.	Ministry of Education, Sports and Youth / National Agency for Science Research and Innovation	250.000,00	Q3 2022
		Institution building of the Energy Efficiency Agency	To assist the newly established Agency for Energy Efficiency in Albania (AEE), in developing the legislative and institutional framework in accordance with Union acquis and law 124/2015 on Energy Efficiency and to strengthen its capabilities by developing relevant tools and mechanisms to implement the new regulations.	Energy Efficiency Agency/ Ministry of Infrastructure and Energy	250.000,00	Q3 2022
	Bosnia and Herzegovina	Strengthened the IDDEEA system for the improvement of the security, quality and availability of e services provided to citizens, business community and public institutions in area of Open Data increased	Raise awareness of the availability, functionality and usage of the IDDEEA's e-services Planning, Develop and implement Open Data concept supporting e-participation services Enhance IDDEEA internal HR capacity for planning, developing, providing support and administration to users of e-services.	Agency for Identification of Documents, Registers and Data Exchange Bosnia and Herzegovina (IDDEEA BiH)	900.000,00	Q4 2022
		EU4 Home Affairs	Complementary support to EUPA4BiH by fighting corruption and fight against illegal migration and cross-border crime The Component 3, planned to be a complementary support to the Component 1 (EUPA4BiH), is envisaged to be provided through interventions in two areas: assist Agency for the Prevention of Corruption and Coordination of the Fight against Corruption (APIK) to fight and curb corruption and to equip the border crossings in BiH in accordance with EU standards. Output APIK capacities for corruption prevention enhanced - through: - Activity Support for local community co-operation with corruption prevention bodies and APIK. - Support for local community co-operation with corruption prevention bodies and APIK will include research of the level of implementation of corruption prevention at the local level in BiH (municipalities and cities). Based on research findings, tailor-made education will be delivered with regards to strengthening integrity, transparency and sectoral approach to the fight against corruption.	Ministry of Interior	850.000,00	Q2 2023
		Strengthening efficiency and capacity of ITA through implementation of best practices and legislation in line with EU acquis on indirect taxation	To assist the Indirect Taxation Authority (ITA of BiH) in the drafting of legal and secondary legislation and operational instructions in the field of indirect taxes.	Indirect Taxation Authority	1.000.000,00	Q4 2022
		Expansion and further harmonisation of statistics production in BiH according to the EU standards	Further harmonisation of selected statistical domains: business statistics, labour statistics and BoP statistics (including IT improvement for data transmission) with the EU standards.	Agency for Statistics of Bosnia and Herzegovina	1.000.000,00	Q4 2022
	Kosovo *	Support to Kosovo Civil Aviation Authority (CAA) in implementing European Common Aviation Area (ECAA)	Level of implementation of International Civil Aviation Organisation (ICAO) standards assessed and EU Management System requirements implemented	Civil Aviation Agency, Kosovo	200.000,00	Q3 2022
	Montenegro	Strengthening capacities of the Central Bank of Montenegro	Overall objective is to contribute to financial and economic stability by strengthening the efficiency, accountability and safety of the financial sector in Montenegro. Specific Objective is to further align the legislation with Union Acquis and strengthen the institutional and administrative capacity of Central Bank of Montenegro for fulfilment of requirements of EU central banking policy standards.	Central Bank of Montenegro	1.500.000,00	Q1 2023
		Strengthening regulatory and supervisory capacities of Insurance Supervision Agency	Overall objective is to provide stable, sustainable and efficient financial services to support the private sector development and enhance the competitiveness of the economy. Specific Objective is to strengthen the regulatory and supervisory capacities of the Insurance Supervision Agency.	Insurance Supervision Agency of Montenegro	1.500.000,00	Q1 2023



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IPA	Montenegro	Improving legislative framework and strengthening the Administrative Capacity of the Audit Authority of Montenegro	The overall objective of this Twinning Light project is improving legislative framework and strengthening the administrative capacity of the Audit Authority of Montenegro. More specifically, the project will ensure effective closure of programming period 2014-2020 (IPA II) and to prepare Montenegro for program management and control of projects funded within IPA III/ESIF.	Audit Authority	200.000,00	Q3 2022
	North Macedonia	Strengthening the capacities for enforcement of the environmental legislation.	The purpose of the project is to establish effective implementation and enforcement of environmental legislation in the country.	Ministry of Environment and Physical Planning	1.000.000,00	Q4 2022
		Further strengthening the capacities for effective implementation of the acquis in the field of industrial pollution	The specific objective is to further strengthen the national and local administrative capacities in the area of industrial pollution by improving the integrated environmental permits, which should contain conditions set in accordance with the principles and provisions of the Industrial Emission Directive (IED) and Best Available Techniques Conclusions (BATC).	Ministry of Environment and Physical Planning	1.000.000,00	Q3 2022
		Strengthened Freedom of expression	The overall objective of the twinning project is to strengthened freedom of expression, through supporting reforms in the Public Service Broadcaster and enhancing capacity of the Agency for Audio and Audiovisual Media Services for implementing media legislation that is to be aligned with the AVSMD, as well as tackling the challenges imposed by disinformation.	Public Service Broadcaster	500.000,00	Q3 2022
		Strengthening the institutional capacities in dealing with organized criminal groups and criminal cases related to cultural heritage and environmental crime	The specific objective of this project is strengthening the capacities for prevention, investigation and prosecution of criminal cases against the environment and movable and immovable cultural heritage through strengthened inter-institutional cooperation and inter-disciplinary approach with establishment of national Task Force's and new organizational structure for protection of the environment and cultural heritage	Ministry of Interior	1.000.000,00	Q4 2022
	Serbia	Strengthening the capacity of the Serbia health sector for communicable disease surveillance	The project will contribute to strengthening human resources, capacities, and capabilities for surveillance and response to communicable diseases at the national and local level, as well as cross-border threats to public health, and will produce a health sector more akin to EU member states as the negotiation process progresses (the Chapter 28 - Consumer and Health Protection) along with effective participation in the EU's communicable disease surveillance network.	Ministry of Health	1.000.000,00	Q4 2022
	Turkey	Strengthening the Audit Capacity of the Audit Authority	To contribute to the management and control systems in public sector through independent and effective external audit and ensure full compliance to international audit standards; To strengthen the Audit Authority capacities to give assurance on the proper and effective use of IPA funding and support the development of sound financial management.	Audit Authority	250.000,00	Q3 2022



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EaP	Azerbaijan	Strengthening the capacity of the State Migration Service	The twinning will contribute to effective regulation of migration processes. It will focus on four components: Component 1: Further improving national legislation regulating effective governance of migration Component 2: Strengthening institutional capacity of the SMS for effective governance of the migration processes and migrant integration Component 3: Strengthening emigration management capacity of the SMS Component 4: Improving Human Resources Management and Development system	State Migration Service	1.500.000,00	Q3 2022
	Georgia	EU support to institution building of the Market Surveillance Agency of Georgia	The overall objective of the project is to support a further effective fulfilment of the obligations prescribed in the EU-Georgia Association Agreement (AA) / DCFTA and Energy Community Treaty in the field of Market Surveillance. The specific objective of the project is to further support the Market Surveillance Agency of Georgia (MSA) to strengthen the legal and institutional framework for the market surveillance and to enhance consumer protection and business awareness.	Market Surveillance Agency of Georgia, Ministry of Economy and Sustainable Development	1.200.000,00	Q3 2022
	Moldova	Twinning Parliament	The main goal of the project is to strengthen the institutional capacity of the Parliament of Moldova for better understanding of the EU approximation process, in line with the Association Agenda. Special focus will be put on improving the structures, internal procedures as well as the capacity of the technical staff of the Parliament.	Parliament of Moldova	1.500.000,00	Q2 2023
		EU4Environment	The twinning aims to increase the capacity of public institutions to implement the legislation under the Environment Chapter of the EU-Moldova Association Agreement (AA). The focus areas will include air quality, circular economy/waste management, environmental sound management of chemicals, and integrated environmental data system.	Minsitry of Environment	2.000.000,00	Q2 2023
	Ukraine	<i>Due to the current situation, the pipeline for this Partner Country is suspended.</i>				



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Neighbourhood South	Algeria	Internationalisation de la recherche	<p>La logique d'intervention repose sur quatre axes:</p> <ul style="list-style-type: none"> - Mettre en place la gouvernance appropriée dans le Système National de recherche et d'innovation (SNRI) permettant de changer l'échelle des réformes en cours; - Accroître la participation algérienne aux programmes européens de Recherche et d'Innovation (R&I), avec un accent particulier sur le domaine de la recherche environnementale et le changement climatique. - Aligner aux standards de qualité internationaux la Formation supérieure de l'Algérie et l'intégrer dans l'économie de la connaissance pour accroître les flux de mobilité académique de et vers l'Algérie. - Accroître la coopération scientifique euro-algérienne dans l'espace de Recherche et d'innovation pour faciliter le transfert de compétences et de technologie 	Ministère de l'Enseignement Supérieur et de la Recherche Scientifique	4.200.000,00	Q2 2023
	Israel	Strengthening the National Food Service in line with EU regulation on food contaminant	<p>Twinning to enhance agri-food trade between the EU and Israel through 4 components.</p> <p>Component 1: To increase the alignment of Israeli Food legislation with the EU acquis.</p> <p>Component 2: To support the implementation of HACCP systems by local Israeli food manufacturers aligned with EU practices</p> <p>Component 3: To support the adoption of EU sampling, monitoring and enforcement practices on food contaminants and pesticide residues by the NFS.</p> <p>Component 4: To promote open and continuous communication and data exchange on food safety and quality with relevant services in Europe.</p>	National Food Service, Ministry of health	1.500.000,00	Q3 2022
		Support to the Commission for Standardization on post-market controls	<p>Component 1: To build the capacity of the Commission to implement EU principles of enforcement of products safety requirements at the post-marketing stage.</p> <p>Component 2: To support the development of an action plan to implement EU administrative measures and sanctions against economic operators.</p> <p>Component 3: to support the formulation of a strategy for implementation of principles of self-regulation.</p>	Commission for Standardization, Ministry of Economy	TBC	Q4 2022
		Recirculation - Formulation of a comprehensive process for the adoption of the relevant EU regulations regarding energy-consuming appliances while engaging the public and interested parties	The project will help the Israeli Government to accelerate, on the one hand, the development of Israel's overall strategy for approximation of EU regulations on energy efficiency of energy-consuming product groups, and on the other hand, to immediately advance and implement the domestic regulations for a selected group of appliances.	The Sustainable Energy Division of the Ministry of Energy in Israel	1.000.000,00	Q4 2022 or Q1 2023
	Jordan	Strengthening the Institutional Capacities of the Institute of Public Administration (IPA)	<p>IPA is seeking EU assistance in the fields of developing capacity building programmes and leadership.</p> <p>The twinning will allow IPA to be exposed to the EU experience.</p>	Institute of Public Administration	1.500.000,00	Q2 2023

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Neighbourhood South	Morocco	Soutien à l'Autorité Nationale de Régulation de l'Electricité (ANRE)	Jumelage traditionnel, gestion décentralisée (entité à définir). Le jumelage vise à renforcer les compétences de l'ANRE dans son rôle de régulateur du marché électrique, notamment en ce qui concerne la fixation des tarifs, la programmation multi annuelle des réseaux, etc.	Autorité Nationale de Régulation de l'Electricité (ANRE)	1.000.000,00	Q2 ou Q3 2023
		Appui au renforcement de la gouvernance et au déploiement d'initiatives innovantes en faveur de l'inclusion des jeunes au Maroc	Jumelage traditionnel, gestion décentralisée (CAP RSA). Les objectifs du projets sont de renforcer les dispositifs de gouvernance du Département de la Jeunesse liés au positionnement du Département, à la coordination des interventions et à la convergence des programmes des différents départements ministériels dans le secteur de la jeunesse ; et d'appuyer le Département dans le développement et pilotage d'initiatives innovantes permettant l'inclusion sociale et économique des jeunes.	Ministère en charge de la jeunesse	1.100.000,00	Q3 2022
		Appui à la Commission Permanente du Cadre National des Certifications (CNC) l'Enseignement	Jumelage traditionnel, gestion décentralisée (CAP RSA)	Chef de file: Département de la Formation Professionnelle (MIEPEEC)/Autres partenaires: Ministère de l'Education nationale, du Prescolaire et de Sports (MENPS) / Minsitère de l'Enseignement supérieur (MESRI) Recherche scientifique (MENFPESRS)	1.250.000,00	Q4 2022
		Appui à l'opérationnalisation du Concours Général de la Formation Professionnelle	Jumelage léger, mode de gestion à définir	Département de la Formation Professionnelle (DFP)/Ministère de l'Inclusion économique, de la Petite entreprise, de l'Emploi et des Compétences (MIEPEEC)	250.000,00	Q4 2022
		Appui aux contrôles et normes sur les intrants biologiques (bio pesticides et bio stimulants)	Jumelage léger, gestion indirecte. Renforcer les réglementations et contrôle des intrants biologiques (semences, fertilisants et pesticides). Appui aux thématiques suivantes: formations, réglementations et utilisation des biopesticides et biostimulants, dossiers homologation, renforcement des capacités sur analyse, renforcement de contrôles des produits importés, sensibilisation des utilisateurs sur utilisation de biopesticides et biostimulants.	Office National de Sécurité Sanitaire des produits Alimentaires (ONSSA)	250.000,00	Q2 2023
		Appui au déploiement opérationnel de la nouvelle Agence Nationale des Eaux et Forêts (ANEF)	Jumelage traditionnel, en gestion indirecte. Renforcer et accompagner la création et la structuration de la nouvelle Agence des Eaux et Forêts et de sa future structure publique des parcs nationaux: Appui aux thématiques de métiers, bonnes pratiques, fiscalité, modèle économique et commercial, statut et gestion du personnel, formation.	Agence Nationale des Eaux et Forêts (ANEF)	1.000.000,00	Q4 2023
		Appui au Département de l'Education Nationale	Jumelage léger, mode de gestion à définir.	Département de l'Education Nationale	500.000,00	Q4 2022
	Palestine**	Support to the Palestinian Monetary Authority (PMA)	Support the PMA in developing and improving its (i) resolution and crisis management framework; (ii) a risk-based supervision and regulatory development, and (iii) a sound governance structure and practices in order to enable the PMA to implement its mandate efficiently and effectively in accordance with best practices.	Palestinian Monetary Authority (PMA)	2.000.000,00	Q4 2022
		Enhancing the Institutional and Managerial Capacities of the Environment Quality Authority (EQA)	The main purpose is to support environment and climate change mainstreaming into the national planning processes, along the operationalization of the relevant sectoral strategies. The expertise requested should help to draft mainstreaming guidelines, after a review of the existing frameworks, and to pilot/testing its application in a few sectors, before final adjustments and the expected formal endorsement/adoption.	Environment Quality Authority (EQA)	1.500.000,00	End of Q3 or Q4 2022
		Enhancing Democratic Governance in Palestine through Strengthening Public Integrity and Corruption Prevention	Supporting democratic governance in Palestine by strengthening the ability of the Palestinian Anti-Corruption Commission (PACC) to tackle corruption through stronger law enforcement and judicial systems, and by developing ways for citizens to challenge corruption.	Palestinian Anti-Corruption Commission	1.500.000,00	Q4 2022



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INTPA	Cambodia	Reinforcing the capacities of the National Institute of Statistics of Cambodia	To improve monitoring and reporting of reforms as well as to develop capacity in public finance management, in line with the relevant objectives, amongst other to strengthen efficient budget-policy linkages, including on Climate Change and Gender.	Ministry of Planning/ National Institute of Statistics (NIS)	2.000.000,00	Q1 2023
		Support to the Ministry of Economy and Finance (General Department of Taxation) of Cambodia	To improve monitoring and reporting of reforms as well as to develop capacity in public finance management, in line with the relevant objectives, amongst other to enhance budget credibility.	Ministry of Economy and Finance of Cambodia (General Department of Taxation)	2.000.000,00	Q1 2023
	El Salvador	Digital identity	Institutional setting, regulatory framework and training in support of the deployment of the national digital identity system throughout the country, in particular at the municipal level.	Secretariat of Innovation at Central level, plus a set of municipalities	1.000.000,00	Q4 2022
		Good Governance	Support the implementation of recommendations from the EU Electoral Observation missions (EU-EOMs) in order to: i) increase technical and administrative capacities of the TSE (Supreme Electoral Tribunal), and ii) strengthen the role and performance of the Legislative Assembly's members as legislators, through training and capacity building activities, in themes such as Negotiation Techniques, Regulatory techniques; Good regulatory practices; International, constitutional, administrative and comparative law....; Gender policies; Climate change; Human rights and inclusion of minorities.	TSE (Supreme Electoral Tribunal) and Legislative Assembly	750.000,00	Q4 2022
	Malawi	Support to the Malawi Energy Regulatory Authority (MERA)	Indicatively, the objectives will be to improve i) governance/ institutional capacity by upgrading and developing models, guidelines, procedures, regulations, technical standards etc., ii) licensing capacity by upgrading and developing procedures and regulations, and iii) legal regulation by upgrading and developing a clear complaint and dispute resolution framework, transparent procedures for conflict resolution, and arbitration procedures.	Energy Regulatory Authority (MERA)	2.500.000,00	Q3 2022
	Tanzania	Digital4Tanzania	Digital transformation of the public sector and society: Legal and regulatory framework, skills and competence support in areas of cyber security, data protection and privacy, interoperability and data-driven government and inclusive, sustainable service delivery and socio-economic development.	Ministry of ICT	2.200.000,00	Q3 2022
	Uzbekistan	Support to the Ministry of Justice in the comprehensive systemisation of the national legal framework and the development of sustainable, predictable and inclusive law-making processes	The project will aim to strengthen the organisational, administrative, technical and legal capacities of the Ministry of Justice in its role of coordinator of law-making activities and guarantor of a unified state legal policy with the specific objective to support the work on accelerating legislative reforms, improving quality of regulations and reducing the regulatory burden (by systematising the existing norms and regulations, simplify their application, professionalising the law-making process, increasing public awareness of the legislative framework and ensuring overall availability of main legal documents in three languages (Uzbek, Russian and English)).	Ministry of Justice of the Republic of Uzbekistan	2.000.000,00	Q4 2022

* This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo Declaration of Independence

** This designation shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue.



Open call for proposals

Updated: 07/2022



Region	Beneficiary country	Twinning number	Project title	Status	Beneficiary Administration	Deadline	Budget
IPA	Montenegro	MN 20 IPA SO 01 22	Strengthening capacities of the Employment Agency of Montenegro in terms of ALMM implementation, future participation in ESF and facilitation of labour force mobility	Cfp open	Employment Agency of Montenegro, Ministry of Economic Development and Tourism	15-08-2022	823.529,41
		MN 20 IPA FI 01 22 TWL	Training of AFCOS System bodies staff in the field of irregularities management (services)	Cfp open	AFCOS office	19-09-2022	100.000,00
Neighborhood South	Algeria	DZ 18 ENI FI 02 22	Amélioration de la performance de la Direction générale des impôts en matière de fiscalité internationale	Cfp open	Direction Générale des Impôts	26-08-2022	1.000.000,00
		DZ 18 ENI HE 01 22	Appui au développement des capacités de l'Agence Nationale des Produits Pharmaceutiques – ANPP	Cfp open	Agence Nationale des Produits Pharmaceutiques	11-08-2022	1.150.000,00
		DZ 18 ENI ST 01 22 R	Renforcement des capacités institutionnelles et professionnelles de l'Office National des Statistiques (ONS)	Cfp open	Office national des statistiques	23-08-2022	1.500.000,00
	Israel	IL 18 ENI HE 01 22 TWL	The Art of Organoleptic Checks of Fish and other Animal origin products, Guidelines, Practice and Challenges	Cfp open	The Veterinary Department in the National Food Services in the Ministry of Health	28-07-2022	250.000,00
		IL 18 ENI SO 02 22	Promoting protection of labour rights of foreign workers	Cfp open	The Commissioner of Foreign Workers' Labour Rights, Ministry of Economy	30-09-2022	750.000,00