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3.3 Costs for short term experts working in the Beneficiary country

Unit cost for compensation for remuneration and non-wage costs
(...) The flat daily allowance to be paid to Member States to compensate the absence from duty of officials or assimilated agents acting as short-term Twinning experts is 350€/day. A

2		applicable to calls launched AFTER 1st J		
AUSTRIA	Acronym E-Control	Organisation Local Language Energie-Control Austria für die Regulierung der Elektrizitäts-und Erdgaswirtschaft – E-Control (www.e-control.at)	Organisation ENGLISH E-Control	Sector Energy
AUSTRIA	BFW	Bundesamt für Wald and Bundesforschungs- und Ausbildungszentrums für Wald, Naturgefahren und Landschaft (BFW) - Federal Forest Office and Austrian Research and Training Centre for Forests, Natural Hazards and Landscape (www.bfw.ac.at)	Federal Forest Office and Austrian Research and Training Centre for Forests, Natural Hazards and Landscape	Forests, Natural Hazards and Landscape
AUSTRIA	NEUSTART	Verein NEUSTART – NEUSTART – Probation, Mediation and Social Work (www.neustart.at)	NEUSTART – Probation, Mediation and Social Work	Probation, Mediation and Social Work
AUSTRIA	WKÖ	Wirtschaftskammer Österreich (WKÖ) - Austrian Federal Economic Chamber (http://www.wko.at)	Austrian Federal Economic Chamber	Internal market, Trade policy, Customs policy, Transport policy Environmental policy, Social policy and SME policy
AUSTRIA	ACG	Austro Control GmbH (ACG) (https://www.austrocontrol.at)	Austro Control	Transport Aviation
AUSTRIA	KKA	KulturKontakt Austria (KKA) (www.kulturkontakt.or.at)	KulturKontakt Austria (KKA)	General Management for Education and Culture (Federal Ministry of Education and the Federal Chancellery).
AUSTRIA	BBG	Bundesbeschaffung GmbH(BBG) - Federal Procurement Agency (http://www.bbg.gv.at/)	Federal Procurement Agency	Public procurement and Public administrative reform Management body
AUSTRIA	AEI	Agentur für europäische Integration und wirtschaftliche Entwicklung GmbH (AEI) - Agency for European Integration and Economic Development GmbH (https://www.aei.at)	Agency for European Integration and Economic Development GmbH	General Management
AUSTRIA	LBG	Ludwig Boltzmann Gesellschaft (LBG) (http://www.lbg.ac.at)	Ludwig Boltzmann Gesellschaft (LBG)	Medicine & health sciences; humanities and social sciences; human rights; rule of law and democratization, relating in particular to chapters 19, 23 and 24.
AUSTRIA	GÖG	Gesundheit Österreich Gmbh (GÖG)- Austrian Public Health Institut (http://www.gog.at)	Austrian Public Health Institut	public health management, administration and promotion.
AUSTRIA	AGES	Österreichische Agentur für Gesundheit und Ernährungssicherheit GmbH (AGES) – Austrian Agency for Health and Food Safety (AGES) (http://ww.ages.at)	Austrian Agency for Health and Food Safety (AGES)	Chapter 11: Agriculture and rura development, Chapter 12: Food safety, veterinary and phytosanitary policy, Chapter 25 science and research and Chapter 27: Environment.

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3.3 Costs for short term experts working in the Beneficiary country

Unit cost for compensation for remuneration and non-wage costs

(...) The flat daily allowance to be paid to Member States to compensate the absence from duty of officials or assimilated agents acting as short-term Twinning experts is 350€/day. A short term expert input is defined as missions to the Beneficiary country.

Country	Status only Acronym	applicable to calls launched AFTER 1st .  Organisation Local Language	July 2017 (Twinning Man Organisation ENGLISH	ual REVISION 2017) Sector
AUSTRIA	ASI	Austrian Standards International (ASI) (https://www.austrian-standards.at)	Austrian Standards International (ASI) (https://www.austrian-standards.at)	Standards
AUSTRIA	EEA	Umweltbundesamt (www.umweltbundesamt.at)	Environment Agency Austria	Environmental policy (Air, Water, Waste, Biodiversity, etc) Chapter 27 and partly related chapters (11, 14, 15) Environmental Aspects of other policy fields such as: Energy, Transport, Agriculture, Industry, Climate Change Mitigation and Adaptation
	AEA	Österreichische Energieagentur (AEA) - Austrian Ener	g Austrian Energy Agency	Energy and climate protection
AUSTRIA				
	AMA	AMA-Agrarmarkt Austria (www.ama.at)	Agrarmarkt Austria	Agriculture and rural development
AUSTRIA				
	FWF	Austrian Science Fund - Fonds zur Förderung der wissenschaftlichen Forschung (FWF) (www.fwf.ac.at)	Fonds zur Förderung der wissenschaftlichen Forschung	Scientific research and promotion of scientific research and programme management.
AUSTRIA				

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3.3 Costs for short term experts working in the Beneficiary country

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		pplicable to calls launched AFTER 1st J		
AUSTRIA	Acronym FFG	Organisation Local Language Österreichische Forschungsförderungsgesellschaft - Austrian Research Promotion Agency (FFG) (www.ffg.at)	Organisation ENGLISH Österreichische Forschungsförderungsgesellscha ft	Sector Research and technology
AUSTRIA	Joanneum	Joanneum Research Forschungsgesellschaft mbH (www.joanneum.at)	Joanneum Research Forschungsgesellschaft mbH	Applied research and technology
BELGIUM	СТВ/ВТС	L'Agence Belge de Développement (CTB)/ Belgisch Ontwikkelingsagentschap (BTC) - Belgian	Belgian Development Agency - BTC	General Management
BELGIUM	CSA	Development Agency - BTC (https://www.btcctb.org) Conseil Supérieur de l'audiovisuel (CSA)		Chapitre 10 Société de
BELGIUM	SWDE	(http://www.csa.be/) Société Wallonne des Eaux (SWDE)		l'information et médias Eau/Water
BELGIUM	SPGE	(http://www.swde.be/) Société Publique de Gestion de l'Eau (SPGE) – Public	Public water Management	Eau/Water
BELGIUM	InnovaTech	water Management company (www.spge.be) de l'A.S.B.L. InnovaTech (www.innovatech.be)	company	Innoivation Management
BULGARIA	IIIIIOVATECIT	de FA.S.B.L. IIIIIOVATECIT (WWW.IIIIIOVAteCit.be)		illilowation wanagement
CROATIA				
CZECH REPUBLIC	ČIA	Český institut pro akreditaci (ČIA) – Czech Accreditation Institute (CAI) (http://www.cai.cz/)	Czech Accreditation Institute (CAI)	accreditation and surveillance accreditation criteria compliance
CZECH REPUBLIC	СМІ	Český metrologický institut - Czech Metrology Institute (CMI) (www.cmi.cz)	Czech Metrology Institute (CMI)	Metrology
CZECH REPUBLIC	UKZUZ	UKZUZ - Central Institute for Supervising and Testing in Agriculture (www.ukzuz.cz)	Central Institute for Supervising and Testing in Agriculture	Agriculture
DENMARK	DST	by Danmarks Statistik (DST) –Statistics Denmark (www.dst.dk)	Statistics Denmark	Statistics – Chapter 18 of the Union Acquis
DENMARK	DCE	Nationalt Center for Miljø og Energi (DCE) - Danish Center for Environment and Energy (DCE) (http://dce.au.dk/en/)	Danish Center for Environment and Energy (DCE)	Water Framework Directive     Habitate Directive     Birds protection Directive     Nitrate Directive     Marine Strategy Directive     Directives concerning hazardous substances     Directives etc. concerning air pollution
DENMARK	DMA	Søfartsstyrelsen - Danish Maritime Authority (DMA) (https://www.dma.dk/Sider/default.aspx)	Danish Maritime Authority (DMA)	Maritime Safety
DENMARK	DMRI	Tecknologisk Institut DMRI, www.dmri.com	Danish Meat Research Institute (DMRI)	Common Agricultural Policy and Food Safety
ESTONIA	INNOVE	Sihtasutus Innove (Innove) - Foundation Innove (www.innove.ee)	Foundation Innove	Educationa and Vocational education
ESTONIA	EGA	Governance Academy Foundation (EGA) (www.ega.ee)	Estonian E-Governance Academy Foundation	Information and e-government
ESTONIA	Archimedes	Sihtasutus Archimedes (Archimedes) - Foundation Archimedes (www.archimedes.ee)	Foundation Archimedes	Training, Education and Research

Unit cost for compensation for remuneration and non-wage costs

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		pplicable to calls launched AFTER 1st J		,
Country	Acronym	Organisation Local Language	Organisation ENGLISH	Sector
ESTONIA	EQA	Sihtasutus Kutsekoda (EQA)— Estonian Qualifications Authority (https://www.kutsekoda.ee/)	Estonian Qualifications Authority	developing the occupational qualifications system - organising and coordinating the activities of sector skills councils, developing occupational qualification standards, maintaining the register of occupational qualifications, providing consultations and training.
ESTONIA	EASS	Estonian Academy of Security Sciences – Sisekaitseakadeemia (EASS) (www.sisekaitse.ee)	Estonian Academy of Security Sciences	development of the occupational qualifications system – higher education and training in the field of internal security and law enforcement, development of curricula and teaching materials, research and development of internal security, law enforcement and civil service and contemporary security studies.
ESTONIA	ECEAP	Eesti Idapartnerluse Keskus - Estonian Center of Eastern Partnership (ECEAP) (https://eceap.eu/)	Estonian Center of Eastern Partnership	Generl management
FINLAND	RISE	Rikosseuraamuslaitos (RISE) - Criminal Sanctions Agency of Finland (http://www.rikosseuraamus.fi)	Criminal Sanctions Agency of Finland	Justice and Fundamental Rights, Justice, freedom and security
FINLAND	HAUS	HAUS Kehittämiskeskus Oy (HAUS) - Finnish Institute of Public Management HAUS (http://www.haus.fi)	Finnish Institute of Public Management HAUS	General Management
FINLAND	OMNIA	Espoon seudun koulutuskuntayhtymä (Omnia)- the Joint Authority of Education in the Espoo Region (Omnia) (www.omnia.fi)	the Joint Authority of Education in the Espoo Region (Omnia)	Education, culture and vocational training
FINLAND	THL	Terveyden ja Hyvinvoinnin laitos (THL)– Finnish National Institute for Health and Welfare (THL) (www.thl.fi)	Finnish National Institute for Health and Welfare (THL)	Union acquis, social policy and employment and health
FINLAND	Hansel	Hansel Oy (Hansel) – Hansel Ltd (www.hansel.fi)	Hansel Ltd	Hansel is the government's central purchasing body
FINLAND		Senaatti-kiinteistöt - Senate Properties (www.senaattii.fi)	Senate Properties	Chapter 5 public procurement
FINLAND	FMI	Finnish Meteorological Institute (FMI) (https://en.ilmatieteenlaitos.fi/)	Finnish Meteorological Institute	High-quality observation and research data on the atmosphere and seas.
FINLAND	Polamk	Police University College of Finland – Poliisiammattikorkeakoulu (https://www.polamk.fi/en)	Police University College of Finland	Justice and Home Affairs
FRANCE	CNHJ	Chambre nationale des huissiers de justice (CNHJ) – French National Chamber of Bailiffs (www.huissier- justice.fr/). Le domaine d'intervention est limité à la Justice	French National Chamber of Bailiffs	Justice
FRANCE	JCI	Justice Coopération Internationale (JCI) – Justice International Cooperation (www.gip-jci-justice.fr/)	Justice International Cooperation	Justice
FRANCE	CEA	Commissariat à l'énergie atomique et aux énergies alternatives (CEA) – French alternative énergies and atomic energy commission (www.cea.fr)	French alternative énergies and atomic energy commission	l'énergie nucléaire, énergie et énergies alternatives, « recherche, développement, valorisation et transfert des connaissances, éducation, formation professionnelle
FRANCE	FVI	France Vétérinaire International C/o ENSV- VetAgroSup (FVI) (www.france-vet-international.org/)		Sécurité alimentaire, Chapitre 12 de l'acquis communautaire, politique vétérinaire et
FRANCE	AFETI	Expertise France (AFETI) (expertisefrance.fr)		Gestion de projets (General management)
FRANCE	CITEPA	Centre Interprofessionnel Technique d'Études de la Pollution Atmosphérique (CITEPA) (www.citepa.org)		la pollution atmosphérique et des émissions de gaz à effet de serre.
FRANCE	CIEP	Centre international des Études pédagogiques (CIEP)  – International Center for Pedagogical Studies (www.ciep.fr)	International Center for Pedagogical Studies	Education
FRANCE	CEREN	Centre d'études et de recherche économiques sur l'énergie (CEREN)— Center for studies and economic research in ernergy (https://www.ceren.fr)	Center for studies and economic research in ernergy	Statistiques

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3.3 Costs for short term experts working in the Beneficiary country

Unit cost for compensation for remuneration and non-wage costs

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	Status only a	pplicable to calls launched AFTER 1st J		ual REVISION 2017)
Country	Acronym	Organisation Local Language	Organisation ENGLISH	Sector
FRANCE	INA	l'Institut National de l'Audiovisuel (INA) (www.institut.ina.fr)		Chapitre 10 Société de l'information et médias et Chapitre 26 Education et Culture
FRANCE	Oieau/IOWat er	l'Office international de l'Eau (Oleau) – International Office for water (IOWater) (www.oieau.org)	International Office for water (IOWater)	Eau/Water
FRANCE	ENA	L'École nationale d'Administration (ENA) – National School of Administration (www.ena.fr)	National School of Administration	la formation de fonctionnaires, coopération européenne et internationale dans le domaine de la fonction publique, recherche, expertise et publications sur les questions administratives, le droit comparé et la fonction publique
FRANCE	ADECIA	l'Agence pour le développement de la coopération dans le domaine de l'agriculture et des espaces ruraux (ADECIA) – French Agency for the Development of international cooperation in the field of agriculture, food and rural development (www.adecia.org)	cooperation in the field of	Chapitre 11: Agriculture et développement rural, Chapitre 12 Sécurité alimentaire, politique vétérinaire et phytosanitaire.
FRANCE	ANSES	Agence Nationale de Sécurité Sanitaire de l'Alimentation, de l'Environnement et du Travail (ANSES)-French agency for Food, Environmental and Occupational Health & Safety (www.anses.fr).	French agency for Food, Environmental and Occupational Health & Safety	Chapitre 12: Sécurité alimentaire, politique vétérinaire et phytosanitaire, plus spécifiquement évaluation des risques sanitaires, recherche, épidémio-surveillance animale et végétale, Diagnostic de laboratoire en santé animale, sécurité sanitaire des aliments et protection des végétaux/, activités de référence.
FRANCE	CIRAD	Centre de Coopération Internationale en Recherche Agronomique pour le Développement (CIRAD)- French Agricultural Centre for International Development (www.cirad.fr)	French Agricultural Centre for International Development	toutes les activités de recherche et de formation du CIRAD.
FRANCE	CRE	Commission de régulation de l'énergie (CRE) – Regulatory Commission of Energy (http://www.cre.fr)	Regulatory Commission of Energy	Energie
FRANCE	ADEME	l'Agence de l'Environnement et de la Maitrise de l'Énergie (ADEME) – French Environment & Energy Management Agency (http://www.ademe.fr).	French Environment & Energy Management Agency	la mise en œuvre des politiques dans les domaines de l'environnement et de l'énergie, gestion des déchets la préservation des sols, l'efficacité énergétique et les énergies renouvelables, les économies de matières premières, la qualité de l'air, la lutte contre le bruit, la transition vers l'économie circulaire et la lutte contre le gaspillage alimentaire

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3.3 Costs for short term experts working in the Beneficiary country

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	Status only applicable to calls launched AFTER 1st July 2017 (Twinning Manual REVISION 2017)					
FRANCE	Acronym BpiFrance	Organisation Local Language BpiFrance Financement (https://www.bpifrance.fr)	Organisation ENGLISH	Sector promouvoir la croissance par l'innovation et le transfert de technologies, dans les conditionnes mentionnées à l'article 9 de ladite ordonnance; Contribuer au développement économique en prenant en charge une partie du risque résultant des crédits accordés aux petites et moyennes entreprises; contribuer aux besoins spécifiques de financement des investissements et des créances d'exploitation des petites et moyennes entreprises. Compte tenu de ces missions d'intérêt général, les activités de Bpifrance s'exercent dans les domaines suivants: garantie, prêt, innovatior et transfert de technologies, fonds de fonds, investissement PME et ETI et grandes entreprises, accompagnement, assurant-ce export.		
FRANCE	CCI Paris Ile- de-France	La Chambre de commerce et d'industrie de region Paris lle-de-France.	Chamber of Commerce and Industry of Ile-de-France region	Institutions, Appui au developpement de l'entreprise, representation des interests de l'Etat aupres de Pouvoirs Publics, Formation adapte aux besoins de l'economie du territoire et de ses entreprises, favoriser l'attractivite du territoire.		
FRANCE	BRGM	Bureau de Recherches Geologiques et Minieres (http://www.brgm.eu)	French Geological survey	Geology, mineral resources, geothermal, stock of geological CO2, natural risks, after mining, water, environment and ecotechnologies.		
FRANCE	CEREMA	Centre d'études et d'expertise sur les risques, l'environnement, la mobilité et l'aménagement (CEREMA) (www.cerema.fr)		risques, environnement, mobilité et aménagement		
FRANCE	IRD	Institut de recherche pour le dévelopement (IRD)- Research Institute for Development (EPST) (www.ird.fr). Les domaines de compétence de l'IRD sont limités à l'Enseignement supérieur et recherche.	Research Institute for Development	Enseignement Supérieur et recherche		
FRANCE	CIVIPOL	CIVI.POL Conseil (Civipol )- CIVI.POL Conseil (www.civipol.net)	CIVI.POL Conseil	Sécurité intérieure, migration, Etat civil et identité, sécurité civile, administration territoriale		
FRANCE	Ineris	L'Institut national de l'environnement industriel et des risques (Ineris) – French National Institute For Industrial Environment And Risks (INERIS) (https://www.ineris.fr/fr)	French National Institute For Industrial Environment And Risks (INERIS)	Environnement industriel, sécurité environnementale, expertise scientifique et technique, recherche.		
FRANCE	ONF	L'Office National des Forêts (ONF) – National Forest Office (NFO) (www.onf.fr)	National Forest Office (NFO) (www.onf.fr)	Gestion des forêts publiques		
FRANCE	Météo-France	Météo-France – French National Weather Service (www.meteofrance.com)	French National Weather Service (www.meteofrance.com)	Météorologie, climat, observation, risques naturels.		
FRANCE	FranceAgriMe r	,	FranceAgriMer (FAM) (www.franceagrimer.fr/)	Agriculture, agroalimentation et la pêche		
FRANCE	Vetagro Sup	Vetagro Sup (www.vetagro-sup.fr)	Vetagro Sup (www.vetagro- sup.fr)	Securité alimentaire		
FRANCE	GEVES GNIS	French Variety and Seed study and control group	Geves (www.geves.fr)	Agriculture		
FRANCE	GINIO	French Interprofessional Organisation for Seeds and Plants	GNIS (www.gnis.fr)	Agriculture		

Unit cost for compensation for remuneration and non-wage costs

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Status only applicable to calls launched AFTER 1st July 2017 (Twinning Manual REVISION 2017)					
GERMANY	Acronym IRZ	Organisation Local Language  Deutsche Stiftung für internationale rechtliche  Zusammenarbeit e.V (IRZ) - German Foudation for International Legal Cooperation (www.irz.de)	Organisation ENGLISH German Foundation for International Legal Cooperation	Sector  Democracy and Rule of Law	
GERMANY	B.&S.U.	Beratungs- und Servicegesellschaft Umwelt mbH (B.S.&U.) – B.&S.U. Consulting and Service Company Environment mbH (www.bsu-berlin.de)	B.&S.U. Consulting and Service Company Environment mbH	Institution building, capacity building, training of public sector institutions related to EU acquis, EU sectoral Programmes, EU Cohesion Policy, EU-Structural Funds Policy and Programmes, EU enlargement and neighbourhood policy, Energy, Environment, Regional Policy, SME, Innovation and Technology, Rural development, Agriculture, Food and Consumer Protection, Employment promotion, Education, research development, Business promotion and competition, Programme and project management, Public procurement, State Aid, financial control, evaluation and Horizontal issues.	
GERMANY	BVVG	Bodenverwertung-und-verwaltungsgesellschaft GmbH (BVVG) – German AgriForest Privatisation Agency (BVVG) (www.bvvg.de)	German AgriForest Privatisation Agency (BVVG)	Administration and privatization of state owned agricultural land	
GERMANY	DIN e.V.	Deutsches Institut für Normung (DIN e.V.) – German Institute for Standardization (www.din.de)	German Institute for Standardization	Standardization	
GERMANY	GIZ	Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH (www.giz.de/en)	GIZ	General Management	
GERMANY	dena	Deutsche Energie-Agentur GmbH (dena) – German Energy Agency (https://www.dena.de/startseite/)	German Energy Agency	Energy	
GERMANY	DGUV	Deutsche Gesetzliche Unfallversicherung (DGUV ) - The German Social Accident Insurance (www.dguv.de)	The German Social Accident Insurance	Social affairs and employment	
GERMANY	DAAD	Deutscher Akademischer Austauschdienst e.V (DAAD) – DAAD German Academic Exchange Service (www.daad.de)	DAAD German Academic Exchange Service	Education, national qualifications framework establishment of quality assurance structures at institutional and structural levels.	
GERMANY	DAAKS	Deutsche Akkreditierungsstelle GmbH - German National Accreditation Body (DAKKS) (www.dakks.de)	German National Accreditation Body (DAKKS)	Accreditation carried out as public authority activity	
GERMANY	DLR-PT	DLR Projekträger	DEL Project Management Agency	Education and Gender; Society and Innovation; Environment and Sustainability; Health; Social Economics; Biological Diversity; Energy Efficiency and Climate Protection	
GREECE	CIEEL	Κέντρο Διεθνούς και Ευρωπαϊκού Οικονομικού Δικαίου (ΚΔΕΟΔ) – Centre for International and European Law (CIEEL)(http://www.cieel.gr/)	Centre for International and European Law (CIEEL)	General Management	
GREECE	EFET	Ενιαίος Φορέας Ελέγχου Τροφίμων (Ε.Φ.Ε.Τ.)– Hellenic Food Authority (EFET) (www.efet.gr)	Hellenic Food Authority (EFET)	the protection of the consumer via the assurance of the import, production and trading of healthy and safe food, the certification of the suitability, the control of the quality and the improvement of the quality of food, the prevention of cases of adulteration and the protection of the financial interests of consumers from such incidents the prevention of the misleading of consumers with regards to the hygiene, the composition, the labeling of foodstuffs	
GREECE	KEMEA	Κέντρο Μελετών Ασφάλειας (ΚΕΜΕΑ)– Center for Security Studies (ΚΕ.ΜΕ.Α.) (www.kemea.gr)	Center for Security Studies (KE.ME.A.)	Security and crime policy issues	

Unit cost for compensation for remuneration and non-wage costs

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2		pplicable to calls launched AFTER 1st J		
GREECE	Acronym EATE/HAAS OB	Organisation Local Language Επιτροπή Λογιστικής Τυποποιήσης και ελεγχων (ΕΛΤΕ) - Hellenic Accounting and Auditing Standards Oversight Board (HAASOB) (www.elte.org.gr)	Organisation ENGLISH Hellenic Accounting and Auditing Standards Oversight Board (HAASOB)	Sector auditing and accounting standards
HUNGARY	NAIK	Nemzeti Agrárkutatási és Innovációs Központ (NAIK)– National Agricultural Research and Innovation Centre (www.naik.hu)	National Agricultural Research and Innovation Centre	Agriculture and aquaculture research
IRELAND	IPA	Institute of Public Administration Website link www.ipa.ie	Institute of Public Administration	General Management
IRELAND	POBAL	POBAL www.pobal.ie	POBAL	Chapter 11 – Agriculture and rura development (particularly, rural development). Chapter 19 - Social policy and employment.
ITALY	Studiare Sviluppo SRL	Studiare Sviluppo SRL (Studiare Sviluppo SRL)(www.sstudiaresviluppo.it)	Studiare Sviluppo SRL	General Management
ITALY	FORMEZ PA	Formez PA – Centro Servizi Assistenza e Studi per l'ammodernamento della Pubblica Amministrazione – Formez PA – Centre for Services, Asistance, Studies and Training for the Modernisation of the Public Administration (FORMEZ PA) (www.formez.it)	Formez PA – Centre for Services, Asistance, Studies and Training for the Modernisation of the Public Administration (FORMEZ PA)	support the reform of public sector and the innovation capacity building in training, supplying of services and technical assistance
ITALY	ACCREDIA	l'Ente Italiano di Accreditamento (ACCREDIA) - the Italian Accreditation Body (https://www.accredia.it )	the Italian Accreditation Body	Accreditation and market surveillance
ITALY	INFORMEST	Informest Centro di Servizi e documentazione per la cooperazione economica internazionale (INFORMEST) – Informest Service and Documentation Centre for International Economic Cooperation (www.informest.it)	Informest Service and Documentation Centre for International Economic Cooperation	General Management
ITALY	FAIMM	Fondazione Accademia Italiana della Marina Mercantile (FAIMM) – Italian Shipping Academy (EFET) (www.accademiamarinamercantile.it)	Italian Shipping Academy (EFET) (www.accademiamarinamercantil e.it)	Maritime sector
ITALY	ASTER	Societa Consortile per Azioni (ASTER)- ASTER (www.aster.it)	ASTER	Science and Research enhancement, in particular industrial research, technology development and transfer, innovative start-up creation and the improvement of high quality skills and careers on innovation, developing innovative instruments to support the access to financial resources from innovation and the exploitation of intellectual Property Rights, supporting strong collaboration between research and enterprises, point at a sustainable economic development of the regional territory, while maintaining the focus on the social dimension of Growth and wellbeing, definition of pathways and tools for innovation, industrial research, technology transfer and for the improvement of high quality skills and careers on Innovation.

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3.3 Costs for short term experts working in the Beneficiary country

Unit cost for compensation for remuneration and non-wage costs
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Country		pplicable to calls launched AFTER 1st J Organisation Local Language	July 2017 (Twinning Man Organisation ENGLISH	,
Country ITALY	CSI Piemonte	Organisation Local Language Consorzio per il Sistema Informativo (CSI Piemonte) – CSI Piemonte (www.csipiemonte.it)		Sector  e-Government, Open Government, Open data, training and capacity building for public administration officials, territory management, health, agriculture, environment and energy, sustainable mobility, public transport, soft modes, Road safety, citizen registers, labour and professional training, tourism and cultural heritage, telecommunications networks and infrastructures, electronic document management, human resources, finance, taxes and anti fraud
LATVIA	AIC	Akadēmiskās Informācijas Centrs (AIC) - Academic Information Center (https:// http://www.aic.lv)	Academic Information Center	Education
LATVIA	LVS	Latvijas Standarts - Latvian Standard (LVS) (www.lvs.lv)	Latvian Standard (LVS)	EU acquis in the area of standardization: maintenance of a national standardization system. development and adaptation of standards; information dissemination, on standardization; national representation in the work of international and regional standardization bodies
LATVIA	FVS	Pārtikas un veterinārais dienests – Food and Veterinary Service of the Republic of Latvia (FVS) (http://www.pvd.gov.lv)	Food and Veterinary Service of the Republic of Latvia (FVS)	surveillance and official controls on implementation of legal provisions regarding all sectors of the food chain, food hygiene and safety, animal health and disease control, animal identification and farm registration, animal movement and issuing veterinary restriction, animal welfare, circulation of animal feed, circulation of veterinary drugs, imports from third countries and intra-Community trade
ITALY	Svim	Svim Sviluppo Marche S.r.l. (www.svim.eu)	Svim Sviluppo Marche S.r.l.	Socio-economic development policies, inovation, internationalisation, tourism and culture, energy, environment and climate, agriculture
ITALY	CREA	Consiglio per la ricerca in agricoltura e l'analisi dell'economia agrarian - Council of Agricultural Research and Economics (CREA) (www.crea.gov.it)	Council of Agricultural Research and Economics (CREA)	Agricultural crops, livestock, fishery, forestry, agro-industry, food science – and socio- economics
ITALY	GSE	Gestore Servizi Energetici - Energy Services Agency (GSE) (www.gse.it)	Energy Services Agency (GSE)	Energy
LATVIA	SPRK	Sabiedrisko pakalpojumu regulēšanas komisija -   Public Utilities Commission (www.sprk.gov.lv)	Public Utilities Commission (SPRK)	Regulation of public utilities
LITHUANIA	СРМА	Centrinė projektų valdymo agentūra (CPVA) – Central Project Management Agency (CPMA) (https://www.cpva.lt/en/home.html)	Central Project Management Agency (CPMA)	General Management
LITHUANIA	ESFA	Europos socialinio fondo agentūros (ESFA)- The European Social Fund Agency (https://www.esf.lt )	The European Social Fund Agency	Social policy, Regional policy and coordination of structural instruments, Science and research, Education and culture

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3.3 Costs for short term experts working in the Beneficiary country

Unit cost for compensation for remuneration and non-wage costs

(...) The flat daily allowance to be paid to Member States to compensate the absence from duty of officials or assimilated agents acting as short-term Twinning experts is 350€/day. A short term expert input is defined as missions to the Beneficiary country.

Carretor		applicable to calls launched AFTER 1st		<u> </u>
Country  LITHUANIA	Acronym LIL	Organisation Local Language Lietuvos teisės institutas (LIL) – Law Institute of Lithuania (http://teise.org/en/).	Organisation ENGLISH  Law Institute of Lithuania	Sector  Intellectual property law; Information society and media; Statistics; Social policy and employment; Enterprise and industrial policy; Judiciary and fundamental rights; Justice, freedom and security; Science and research; Education and culture; Consumer and health protection; Customs union; Foreign, security and defence policy; Institutions.
LITHUANIA	BETA	Viešoji įsteigta Būsto energijos taupymo agentūra (BETA) – Public institution Housing Energy Efficiency Agency (http://www.betalt.lt/).	Public institution Housing Energy Efficiency Agency	Energy and Environment
LITHUANIA	VIPA	Viešujų investicijų plėtros agentūra (VIPA) - Public Investment Development Agency (http://www.vipa.lt)	Public Investment Development Agency	regional policy and coordination of structural instruments, energy, environment, financial and budgetary provisions, financial services
LITHUANIA	SECR	Valstybės imonė Registrų centras - The State Enterprise Centre of Registers (SECR) (www.registrucentras.lt)	The State Enterprise Centre of Registers (SECR)	State registers, information systems, public e-services, certification, Company law, real property administration, GIS and cadastral mapping, civil registration
LITHUANIA	MOSTA	MOKSLO IR STUDIJŲ STEBĖSENOS IR ANALIZĖS CENTRAS (MOSTA) www.mosta.it	Research and Higher Education Monitoring Centre	Research, education, innovation and human resource policy monitoring and evaluation
LITHUANIA	GIS-Centras	Valstybės įmonė Distancinių tyrimų ir geoinformatikos centras (GIS-Centras) – SE Centre for Remote Sensing and Geoinformatics (GIS-Centras) (http://www.gis-centras.lt)	SE Centre for Remote Sensing and Geoinformatics (GIS-Centras)	Geo reference base cadaster (Core reference data, topograph data), Information systems, Publ e-services, GIS and Cadastrial mapping, Geographic databases Spatial data infrastructure

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3.3 Costs for short term experts working in the Beneficiary country

Unit cost for compensation for remuneration and non-wage costs
(...) The flat daily allowance to be paid to Member States to compensate the absence from duty of officials or assimilated agents acting as short-term Twinning experts is 350€/day. A

		pplicable to calls launched AFTER 1st J		
Country LITHUANIA	LIC	Organisation Local Language Lietuvos inovacijų centras (LIC)– Lithuanian Innovation Centre - LIC (http://www.lic.lt)	Organisation ENGLISH Lithuanian Innovation Centre	Sector Enterprise and industrial policy: industry transformation, development of science, industry and service sectors based on advanced technologies and innovation; science and research
LITHUANIA	STRATA	Vyriausybės strateginės analizės centras - Government Strategic Analysis Center (STRATA) (http://strata.gov.lt)	Government Strategic Analysis Center	Evidence-based public policy recommendations, research, education, innovation, social policy and employment, human resource policy monitoring and evaluation
LUXEMBURG				
MALTA				
NETHERLANDS	Kadaster	Dienst voor het Kadaster en de openbare registers (Kadaster) – The Netherlands Land Registry, Cadastre and Mapping Agency (Kadaster) (www.kadaster.nl)	The Netherlands Land Registry, Cadastre and Mapping Agency (Kadaster)	Chapters 23 and 24
NETHERLANDS	DNB	Dutch Central Bank - De Nederlandsche Bank (DNB) (https://www.dnb.nl	Dutch Central Bank	Central banking
NETHERLANDS	CILC	Center for International Legal Cooperation (CILC) (www.cilc.nl)	Center for International Legal Cooperation (CILC) (www.cilc.nl)	all union acquis in the field of justice
NETHERLANDS	TMCAI	T.M.C Asser Instituut (TMCAI) – Asser Institute (www.asser.nl)	Asser Institute	public and private international law, European Law and European sports Law
NETHERLANDS	Deltares	Stichting Deltares (Deltares) – Stichting Deltares (https://www.deltares.com)	Stichting Deltares	water framework Directive, Groundwater Directive, Nitrate Directive, Flood Directive, Marine Strategy Framework Directive, Soil thematic Strategy, Common agricultural Policy, Water Scarcity and Drought, Natura 2000 and Habitats Directive

Unit cost for compensation for remuneration and non-wage costs

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		oplicable to calls launched AFTER 1st J		
Country NETHERLANDS	Acronym BIZOB	Organisation Local Language Stichting Bureau Inkoop en Aanbestedingen Zuidoost- Brabant (BIZOB) – (https://www.bizob.nl)	Organisation ENGLISH	Sector Public procurement
NETHERLANDS	WR	Stichting Wageningen Research (WR) – Stichting Wageningen Research (www.wur.nl)	Stichting Wageningen Research	Food and living Environment, Food, Fed and Biobased Production, Natural Resources and Living Environment, Society and Well-being, Climate change, the world food problem, the development of a biobased economy and human and animal health, Chapter 12, 13, 22, 25, 27 and 28
NETHERLANDS	RN	Reclassering Nederland (RN) - Dutch Probation Service (www.reclassering.nl)	Dutch Probation Service	Criminal Justice
NETHERLANDS	Sanquin	Stichting Sanquin Bloedvoorziening - Sanquin Blood Supply Foundation (www.sanquin.nl)	Sanquin Blood Supply Foundation	Health - blood and blood products
NETHERLANDS	NAKtuinbouw	NAKtuinbouw (www.naktuinbouw.nl)	Foundation Naktuinbouw	Agriculture
POLAND	PAIH	Polska Agencja Inwestycji I Handlu (PAIH) – Polish Trade and Investment Agency (www.paih.gov.pl)	Polish Trade and Investment Agency	investments and exports promotion
POLAND	NIK	Najwyzsza Izba Kontroli (NIK) – Supreme Audit Office of Poland (www.nik.gov.pl)	Supreme Audit Office of Poland	Auditing
POLAND	IBE	Instytut Badan Edukacyjnych (IBE) – Educational Research Institute (www.ibe.edu.pl)	Educational Research Institute	Research on the functioning and efficiency of the education system
POLAND	FFW	Fundacja " Fundusz Wspolpracy" (FFW) – Cooperation Fund Foundation (www.cofund.org.pl)	Cooperation Fund Foundation	General Management
POLAND	PKN	Polski Komitet Normalizacyjny (PKN) - The Polish Committee for Standardization (https://www.pkn.pl)	The Polish Committee for Standardization	Free movement of goods
POLAND	IK	Instytut Kolejnictwa (IK) – Railway Research Institute (www.ikolej.pl)	Railway Research Institute (www.ikolej.pl)	Transport, Telecommunications and Standardisation and certification
POLAND	IERIGZ-PIB	Instytut Ekonomiki Rolnictwa i Gospodarki Żywnościowej (IERIGZ-PIB)- Państwowy Instytut Badawczy – The Institute of Agricultural and Food Economics Research Institute (www.ierigz.waw.pl)	The Institute of Agricultural and Food Economics Research Institute	Union acquis, science and research, agricultural and rural development (i.e Farm Accountancy Data Network).
POLAND	COPE MSWiA	Centrum Obsługi Projektów Europejskich Ministerstwa Spraw Wewnętrznych i Administracji (COPE MSWiA) – European Project Implemùentation Centre of Ministry of Interior and Administration (http://copemswia.gov.pl/),	European Project Implemuentation Centre of Ministry of Interior and Administration	internal Security and Home Affairs including Border protection, Migration and Asylum
POLAND	NFOSiGW	Narodowy Fundusz Ochrony Srodowiska I Gospodarski Wodnej (www.nfosigw.gov.pl)	The National Fund for Environmental Protection and Water Management	Environmental Protection and Water Management
POLAND	ARIMR	Agencja Restrukturyzacji i Modernizacji Rolnictwa (www.arimr.gov.pl)	Agency for Restructuring and Modernisation of Agriculture	Agriculture
POLAND	POT	Polska Organizacja Turystyczna (www.pot.gov.pl )	Polish Tourism Organisation	Tourism
POLAND	PKP PLK S.A	PKP Polskie Linie Kolejowe S.A – Polish Railway Lines Jsc. (www.plk-sa.pl)	Polish Railway Lines	Transport and infrastructure
POLAND	PKP S.A.	PKP S.A – PKP Polish State Railways JSC (www.pkp.pl)	PKP Polish State Railways JSC.	Transport and infrastructure
PORTUGAL	AdPI	Águas de Portugal Internacional Serviços Ambientais S.A. (AdPl ) (www.adp.pt)		Water supply and Sanitation sector/Environment
ROMANIA	NBR/BNR	Banca Naţională a României (BNR)- National Bank of Romania (NBR) (http://www.bnr.ro)	National Bank of Romania (NBR)	Finance
ROMANIA	(ASF/FSA)	for Autoritatea de Supraveghere Financiară (ASF)— The Romanian Financial Supervisory Authority (FSA) (https://asfromania.ro/)	The Romanian Financial Supervisory Authority (FSA)	Finance
ROMANIA	ASRO	Asociatia de Standardizare din România (ASRO) - The Romanian Standards Association (http://www.asro.ro/)	The Romanian Standards Association	Standardisation
ROMANIA	NARW/ANAR	Apele Române, www.rowater.ro	Romanian Waters	Water Framework Directive and Floods Directive i
ROMANIA	NIHWM/INHG A	Apelor (www.inhga.ro)	National Institute of Hydrologie and Water Management	Hydrologie, hydrogeologie, water ressources management,
ROMANIA	AACR/RCAA	Autoritatea Aeronautica Civila Romana (AACR) - Romanian Civil Aeronautical Authority (RCAA) (www.caa.ro)	Romanian Civil Aeronautical Authority (RCAA)	Transport Aviation
SLOVAKIA	RDA SP	Regionalna rozvojova agentura Senec-Pezinok (RRA SP) – Regional Development Agency Senec-Pezinok (RDA SP) (www.rrasenec-pezinok.sk)	Regional Development Agency Senec-Pezinok	General Management

Unit cost for compensation for remuneration and non-wage costs

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		applicable to calls launched AFTER 1st J		
Country	Acronym	Organisation Local Language	Organisation ENGLISH	Sector
SLOVAKIA	SBA	the Slovak Business Agency (SBA) (SBAwww.sbagency.sk)	the Slovak Business Agency (SBA)	Business support to SMEs
SLOVAKIA	NLC/NFC	Národné lesnícke centrum (NLC) - National Forest Centre (NFC) (http://www.nlcsk.org/)	National Forest Centre (NFC)	Forestry, Rural Development, Research, Education, Forest protection
SLOVAKIA	NLI	Národný inšpektorát práce - National Labour Inspectorate (NLI) (www.safework.gov.sk).	National Labour Inspectorate	labour law, health and safety, undeclared work and employment and social legislation
SLOVAKIA	APA	Pôdohospodárska platobná agentúra - Agricultural Paying Agency (APA) (http://www.apa.sk/en/)	Agricultural Paying Agency (APA)	Agriculture and rural development
SLOVAKIA	SMU/SIM	Slovenský metrologický ústav (SMU)- Slovak Institute of Metrology (SIM) (www.smu.sk)	Slovak Institute of Metrology	Metrology
SLOVAKIA	NKÚ SR	Najvyšší kontrolný úrad Slovenskej republiky (NKÚ SR) – Supreme Audit Office of the Slovak Republic (www.nku.gov.sk)	Supreme Audit Office of the Slovak Republic	public auditing
SLOVENIA	CPI	Center Republike Slovenije za poklicno izobraževanje – Institute of the Republic of Slovenia for Vocational Education and Training (CPI) (www.cpi.si	Institute of the Republic of Slovenia for Vocational Education and Training	Vocational Education and Training
SLOVENIA	NLZOH	Nacionalni laboratorij za zdravje, okolje in hrano - National Laboratory of Health, Environment and Food (NLZOH)(www.nlzoh.si/en/).	National Laboratory of Health, Environment and Food (NLZOH)	Hygienic and Health related ecological activities, environment protection, microbiological diagnosis and chemical analyses of samples of different kind and research activities.
SLOVENIA	RIC	Državni izpitni center - National Examinations Centre (RIC) (www.ric.si/)	National Examinations Centre	Education
SLOVENIA	ZRSZ/ESS	Zavod Republike Slovenije za zaposlovanje (ZRSZ) - Employment Service Of Slovenia (ESS) (www.ess.gov.si/)	Employment Service Of Slovenia (ESS)	Employment, social affairs and inclusion
SLOVENIA	ZR	Zavod Republike Slovenije za šolstvo (ZR) - National Education Institute of the Republic of Slovenia (https://www.zrss.si/)	National Education Institute of the Republic of Slovenia	Education
SLOVENIA	JAZMP	Javna Agencija za Zdravila in Medicinskie Pripomocke (www.jazmp.si)	Agency for Medicinal Products and Medical Devices of the Republic of Slovenia	Consumer and health protection
SLOVENIA	CEP	Center za evropsko prihodnost (CEP) – Centre for European Perspective (www.cep.si)	Centre for European Perspective (www.cep.si)	Law Enforcement/ Fundamental Rights and Public Administration Reform
SLOVENIA	AZP	Public Agency for Rail Transport of Republic of Slovenia (AZP) (www.azp.si)	Public Agency for Rail Transport of Republic of Slovenia (www.azp.si)	Transport and infrastructure
SPAIN	FIIAPP	La Fundacion Internacional y para Iberoamérica de administracion y politicas publicas – The International and Ibero-american Foundation for Administration and Public Bodies (FIIAPP) (http://www.fiiapp.org/en/)	The International and Ibero- american Foundation for Administration and Public Bodies	General Management
SPAIN	AEAT	Agencia Estatal de Administración Tributaria (AEAT) - Tax Agency (https://www.agenciatributaria.es)	Tax Agency	tax and customs system
SPAIN	UNE	Asociación Española de Normalización (UNE)— the Spanish Association for Standardization (www.une.org)	the Spanish Association for Standardization	Standardization
SPAIN	Correos	Sociedad Estatal Correos y Telégrafos SA - State Agency of Posts and Telegraphs (www.correos.es)	State Agency of Posts and Telegraphs	Communications
SPAIN	CSIC	Consejo Superior de Investigaciones Científicas (CSIC) – Spanish National Research Council (www.csic.es).	Spanish National Research Council	Research
SPAIN	EOI	Fundación Escuela de Organización Industrial (EOI) – EOI Foundation (www.eoi.es)	EOI Foundation	Vocational training on SMEs, green economy, technology, innovation and Tourism, modernization and strengthening of local economy through the vocational training to SME Directors and entrepreneurs.
SPAIN	CDTI	Centro para el Desarrollo Tecnológico Industrial (CDTI)- Centre for the Development of Industrial Technology (www.cdti.es)	Centre for the Development of Industrial Technology	Management and Funding of R&D National, EU and International Programmes

Unit cost for compensation for remuneration and non-wage costs

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		oplicable to calls launched AFTER 1st J		<u> </u>
Country	Acronym	Organisation Local Language	Organisation ENGLISH	Sector
SPAIN	CGPJ	Consejo General del Poder Judicial (CGPJ)- General Council for the Judiciary of the Kingdom of Spain (www.poderjudicial.es)	General Council for the Judiciary of the Kingdom of Spain	Justice and Home Affairs
SPAIN	INTECMAR	Instituto Tecnologixico para o control do Medio Mariño de Galicia (INTECMAR) - Technological Institute for the Monitoring of the Marine Environment of Galicia (www.intecmar.gal)	Technological Institute for the Monitoring of the Marine Environment of Galicia	Food Safety, Official Laboratory and Competent Authority for bivalve Molluscs production areas, Animal Health of Bivalve Molluscs, Ocean observation, marine modelling and fighting against marine pollution.
SPAIN	TRAGSATEC	Tecnologias y Servicios Agrarios S.A., S.M.E., M.P. (TRAGSATEC) - group of companies of the Stateowned holding company State Society and Industrial Participations	group of companies of the State- owned holding company State Society and Industrial Participations	Engineering activities, consulting and technical assistance in agricultural livestock, forestry, environmental or marine, health and public health both in studies and projects as in technical services
SPAIN	CNMC	Comision Nacional de Los Mercados y la Competencia - National Commission on Markets and Competition (CNMC) (www.cnmc.es)	National Commission on Markets and Competition	Competition and regulation of markets
SPAIN	SOGAMA	Sociedade Galega do Medio Ambiente - Galician Environmental Office (SOGAMA) (www.sogama.es)	Galician Environmental Office	Waste and environmental management
SPAIN	ОЕРМ	Oficina Española de Patentes y Marcas - Spanish Patent and Trademark Office (OEPM) (www.oepm.es)	Spanish Patent and Trademark Office	Intellectual property
SPAIN	IEF	Instituto de Estudios Fiscales - Institute for Fiscal Studies (IEF) (www.hacienda.gob.es)	Institute for Fiscal Studies	Training, studies and research on public finances and fiscal issues
SPAIN	AIREF	Autoridad Independiente de Responsabilidad Fiscal - Independent Authority For Fiscal Responsibility (AIREF)	Independent Authority For Fiscal Responsibility	Public finances
SPAIN	FECYT	Fundación Española para la Ciencia y la Tecnología - Spanish Foundation for Science & Technology (FECYT) (www.fecyt.es)	Spanish Foundation for Science & Technology	Science and technology
SPAIN	INTA	Instituto Nacional de Técnica Aeroespacial (INTA)	National Institute of Aerospace Technology (INTA)	Aerospace, security and defence
SPAIN	AESF	Agencia Estatal de Seguridad Ferroviaria - National Safety Authority of Spain (AESF) (www.seguridadferroviaria.es)	Agencia Estatal de Seguridad Ferroviaria (AESF)	Infrastructure and transport
SPAIN	ADIF	Administrador de Infraestructuras Ferroviarias, Entidad Pública Empresarial - Spanish Railway Administrator (ADIF) (www.adif.es)	Administrador de Infraestructuras Ferroviarias, Entidad Pública Empresarial (ADIF)	Infrastructure and transport
SWEDEN	SMA	Migrationsverket – Swedish Migration Agency (SMA) (www.migrationsverket.se)	Swedish Migration Agency (SMA)	Migration
SWEDEN	ESV	Ekonomistyrningsverkets – Swedish National Financial Management Authority (ESV) (www.esv.se)	Management Authority	Financial control
SWEDEN	SNCA	Domstolsverket (SNCA) – Swedish National Courts Administration (www.domstol.se).	Swedish National Courts Administration	judiciary, functioning of courts
SWEDEN	Lantmäteriet	Lantmäteriet – the Swedish mapping cadastral and land registration authority	Swedish mapping cadastral and land registration authority	taxation, environment
SWEDEN	SGU	Sveriges Geologiska Undersökning (SGU) – geological survey of Sweden(www.sgu.se)	Geological survey of Sweden	Geology, soils, bedrock, groundwater, marine geology, mineral resources
SWEDEN	Swedae	Styrelsen för ackreditering och teknisk kontroll (Swedac) – Swedish board for accreditation and Conformity assessment	Swedish board for accreditation and Conformity assessment	accreditation and certification, regulating within the field of legal metrology, Surveillance and market surveillance, advisory authority in conformity assessment towards Swedish regulators
SWEDEN	SFA	Skogsstyrelsen (SFA) – Swedish Forest Agency (www.skogsstyrelsen.se/)	Swedish Forest Agency	forest policy three forest statistical areas, timber regulation, Forestry act, enforcement of parts on Environmental code.
SWEDEN	Försäkringskass an	Försäkringskassan – The Swedish Social Insurance Agency (www.Forsakringskassan.se)	Swedish Social Insurance Agency	Social security
SWEDEN	SNAO	Riksrevisionen - Swedish National Audit Office (SNAO) (www.riksrevisionen.se)		Public audit

Last update 24.06.2020

3.3 Costs for short term experts working in the Beneficiary country

Unit cost for compensation for remuneration and non-wage costs

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Status only applicable to calls launched AFTER 1st July 2017 (Twinning Manual REVISION 2017)					
Country	Acronym	Organisation Local Language	Organisation ENGLISH	Sector	
SWEDEN	STA	Skatteverket- Swedish Tax Agency (STA) (www.smu.sk)	Swedish Tax Agency (STA)	Taxes	
SWEDEN	SIS	Swedish Standards Institute (SIS) (https://www.sis.se/)	Swedish Standards Institute (SIS)	Standards	
SWEDEN	SPPS	Kriminalvården (SPPS)– Prison and Probation Service of Sweden (www.kriminalvarden.se)	Prison and Probation Service of Sweden	Rule of Law, managing prison and probation services	
SWEDEN	LFV	LFV Aviation Consulting AB (http://www.lfv.se/)	LFV Aviation Consulting AB	Aviation sector	
UNITED KINGDOM	SCJS	Sustainable Criminal Justice Solutions (SCJS) (www.scjs.eu)	Sustainable Criminal Justice Solutions (SCJS)	Justice and Home Affairs	
UNITED KINGDOM	NI-CO	Northern Ireland Co-operation Overseas (NI-CO) (http://www.nico.org.uk/)	Northern Ireland Co-operation Overseas (NI-CO)	General Management	
UNITED KINGDOM	BSI	The British Standards Institution (BSI) (www.bsigroup.com)	The British Standards Institution (BSI) (www.bsigroup.com)	Quality Infrastructure - TBT (standardization, conformity assessment)	
UNITED KINGDOM	SCS	the Standards Commission for Scotland (SCS) (www.standardscomissionscottland.org_uk)	the Standards Commission for Scotland (SCS)	to promote integrity in the public life. It is empowered to impose sanctions including suspension or disqualification from public bodies	